



4Q15 Operating Results

March 24, 2016

Financial Review



4Q15 Income Statement & QoQ/YoY Comparison

| Unit: NT\$ million | 4Q15 AMT | % | 3Q15 AMT | % | QoQ % Change | 4Q14 AMT | % | YoY % Change |
|--|-------------|--------|-------------|-------|-----------------|-------------|-------|-----------------|
| Net Sales | 6,554 | 100.0 | 6,940 | 100.0 | (5.6) | 8,375 | 100.0 | (21.7) |
| Cost of Goods Sold - Product | 4,883 | 74.5 | 5,152 | 74.2 | (5.2) | 6,088 | 74.3 | (19.8) |
| Gross Profit 1 | 1,671 | 25.5 | 1,788 | 25.8 | (6.5) | 2,287 | 25.7 | (26.9) |
| Inventory Related Gain/(Loss) | (458) | (7.0) | (31) | (0.4) | 1377.4 | (37) | (0.4) | 1137.8 |
| Gross Profit 2 | 1,213 | 18.5 | 1,757 | 25.3 | (30.9) | 2,250 | 25.3 | (46.1) |
| Operating Expenses | 2,188 | 33.4 | 2,032 | 29.3 | 7.7 | 2,107 | 23.3 | 3.8 |
| Operating Income | (974) | (14.9) | (275) | (4.0) | 254.2 | 143 | 2.0 | N.A. |
| Total Non-Op. Inc. (Loss) | (267) | (4.1) | (278) | (4.0) | (4.0) | (143) | 1.4 | (86.7) |
| Income Before Tax | (1,241) | (18.9) | (552) | (8.0) | 124.8 | 0 | 3.4 | N.A. |
| Tax (Exp.) / Income | 273 | 4.2 | 39 | 0.6 | 600.0 | 68 | 0.6 | 301.5 |
| Net Income | (968) | (14.8) | (513) | (7.4) | 88.7 | 68 | 4.0 | N.A. |
| Minority Interest | (10) | (0.2) | (15) | (0.2) | (33.3) | (21) | (0.2) | (52.4) |
| Consolidated Income | (979) | (14.9) | (528) | (7.6) | 85.4 | 47 | 3.8 | N.A. |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,460M | (1.52) | | (0.81) | _ | | 80.0 | = | |

^{*}The numbers are consolidated and the net income is audited/reviewed.

^{**}Weighted-Avg. Capital adjusted for treasury shares.

4Q15 Non-op Income/Loss & QoQ Comparison

| Unit : NT\$ million | 4Q15 | 3Q15 | QoQ % Change |
|--|----------------------|-------------------|------------------------|
| Investment Income Sub./Aff. Capital Gain | (273) (335) 62 | (61) (61) 0 | 347.5 449.2 N.A. |
| FX Gain/(Loss) | (11) | (203) | (94.6) |
| Fin. Income/(Exp.) & Other | 17 | (14) | N.A. |
| Total Non-op Income/Loss | (267) | (278) | (4.0) |

^{*} The numbers are consolidated and the net income is audited/reviewed.

2015 Income Statement & YoY Comparison

| | 2015 | | 2014 | | YoY % |
|--|---------|--------------|--------|-------|--------|
| Unit: NT\$ million | AMT | % | AMT | % | Change |
| Net Sales | 26,614 | 100.0 | 30,306 | 100.0 | (12.2) |
| Cost of Goods Sold - Product | 19,783 | 74.3 | 21,870 | 72.2 | (9.5) |
| Gross Profit 1 | 6,831 | 25.7 | 8,436 | 27.8 | (19.0) |
| Inventory Related Gain/(Loss) | (398) | (1.5) | (162) | (0.5) | 145.7 |
| Gross Profit 2 | 6,433 | 24.2 | 8,274 | 27.3 | (22.3) |
| Operating Expenses | 8,020 | 30.1 | 7,967 | 26.3 | 0.7 |
| Operating Income | (1,587) | (6.0) | 307 | 1.0 | N.A. |
| Total Non-Op. Inc. (Loss) | (505) | (1.9) | (164) | (0.5) | 207.9 |
| Income Before Tax | (2,092) | (7.9) | 143 | 0.5 | N.A. |
| Tax (Exp.) / Income | 266 | 1.0 | (32) | (0.1) | N.A. |
| Net Income — | (1,826) | (6.9) | 111 | 0.4 | N.A. |
| Minority Interest | (45) | (0.1) | (50) | (0.2) | (10.0) |
| Consolidated Income | (1,871) | (7.0) | 62 | 0.2 | N.A. |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,460M | | - | 0.1 | | |

The numbers are based on consolidated numbers and the net income is audited/reviewed.



12/31/2015 Balance Sheet & QoQ Comparison

| Unit: NT\$ million | 12/31/15 AMT | % | 9/30/15 AMT | % | QoQ % Change |
|-----------------------|-----------------|-------|----------------|-------|-----------------|
| Cash & S-T Investment | 3,988 | 18.8 | 2,898 | 12.9 | 37.6 |
| Account Receivable | 4,974 | 23.4 | 6,044 | 26.9 | (17.7) |
| Inventory | 4,556 | 21.4 | 5,577 | 24.9 | (18.3) |
| Long-term Investments | 3,615 | 17.0 | 3,590 | 16.0 | 0.7 |
| Total Assets | 21,263 | 100.0 | 22,421 | 100.0 | (5.2) |
| Accounts Payable | 4,535 | 21.3 | 4,640 | 20.7 | (2.3) |
| Current Liabilities | 8,618 | 40.5 | 8,798 | 39.2 | (2.0) |
| Common Stock | 6,770 | 31.8 | 6,788 | 30.3 | (0.3) |
| Stockholders' Equity | 10,633 | 50.0 | 11,426 | 50.9 | (6.9) |

^{*}The numbers are consolidated and the net income is audited/reviewed.

^{**}Weighted-Avg. Capital adjusted for treasury shares.

Key Financial Ratios

| Unit: % , days | 4Q15 | 3Q15 | 2Q15 | 1Q15 | 4Q14 |
|--------------------------|-------|-------|------|------|------|
| **Days A/R | 80 | 81 | 74 | 75 | 81 |
| **Days Inventory | 101 | 105 | 108 | 101 | 105 |
| **Days A/P | 96 | 93 | 93 | 84 | 99 |
| Cash Cycle | 86 | 93 | 90 | 91 | 87 |
| Current Ratio | 1.68 | 1.77 | 1.86 | 1.63 | 1.57 |
| Debt/Equity Ratio | 0.96 | 0.93 | 0.88 | 0.82 | 0.96 |
| ***Net Debt/Equity Ratio | 0.59 | 0.68 | 0.66 | 0.65 | 0.68 |
| ROE | -36.8 | -18.5 | -4.5 | -7.7 | 1.5 |

The numbers are based on consolidated numbers and the net income is audited.

^{**} Annualized

^{***} Net of Cash & S-T investment

Quarterly Revenue by Region

In NT\$, down 5.6% QoQ, down 21.7% YoY

- > N.A. down 15.5% QoQ, down 24.1% YoY
- > Europe up 11.6% QoQ, down 22% YoY
- > Emerging Mkts & APac down 8% QoQ, down 20.9% YoY

In US\$, down 7.8% QoQ, down 26.8% YoY

- ➤ N.A. down 17.8% QoQ, down 29.4% YoY
- ➤ Europe up 9.6% QoQ, down 26.7% YoY
- > Emerging Mkts & APac down 10.2% QoQ, down 25.9% YoY

NT\$ mIn





Quarterly Revenue by Product

In NT\$ terms:

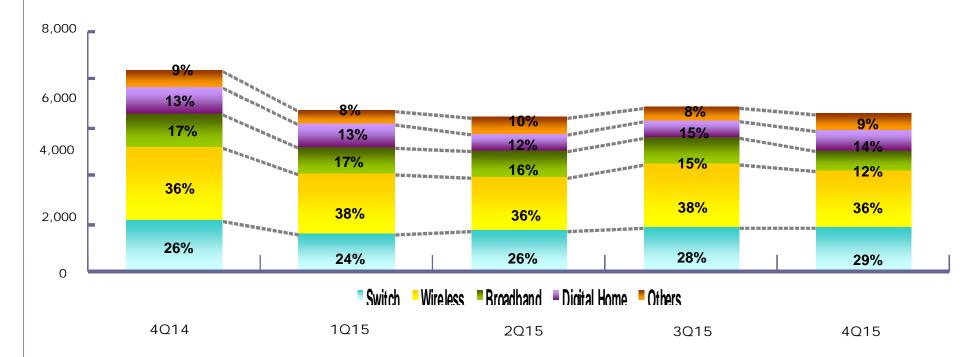
- > Switch up 0.2% QoQ, down 13% YoY
- ➤ Wireless down 11% QoQ, down 22.8% YoY
- ➤ B.B. down 25.2% QoQ, down 45.3% YoY

> D.H. up 18.7% QoQ, down 12.5% YoY

NT\$ mln

In US\$ terms:

- > Switch down 1.9% QoQ, down 18.3% YoY
- ➤ Wireless down 13.2% QoQ, down 27.9% YoY
- ➤ B.B. down 27.2% QoQ, down 48.7% YoY
- > D.H. up 16% QoQ, down 18.4% YoY



2015 Revenue by Region



In NT\$ terms:

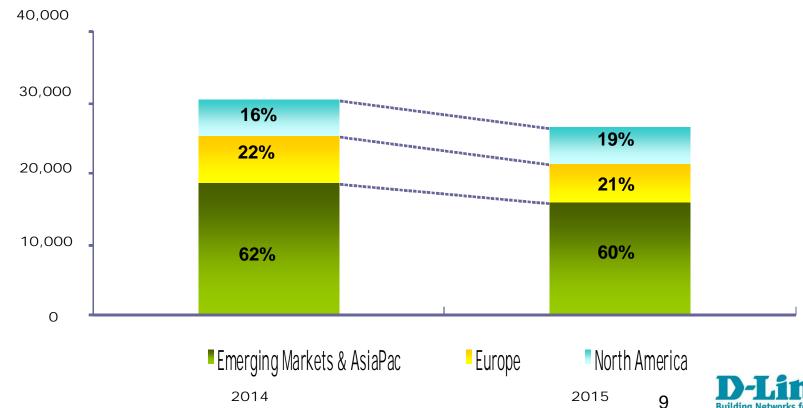
NT\$ mIn

- > 2015 down 12.2% YoY
- ➤ N.A. up 4.9% YoY
- ➤ Europe down 17.6% YoY

> Emerging Mkts & AsiaPac down 14.8% YoY

In US\$ terms:

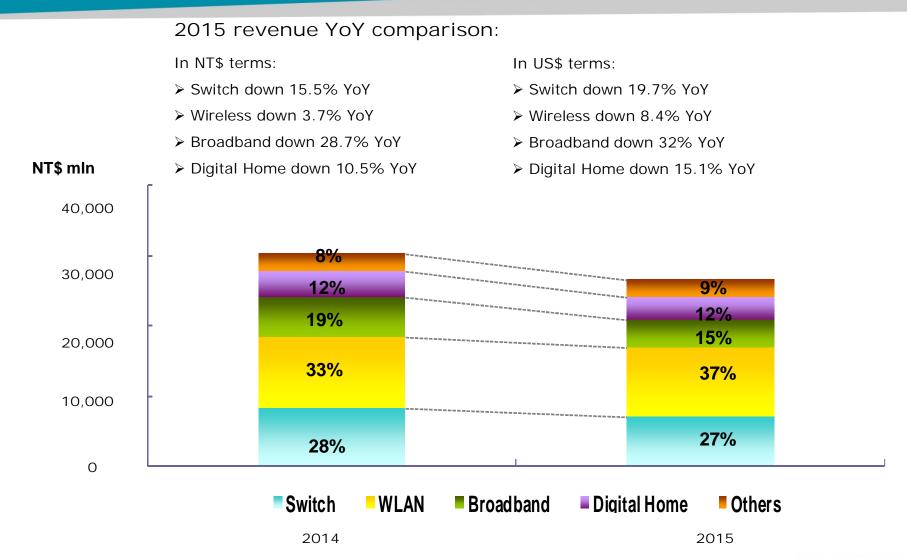
- > 2015 down 16.4% YoY
- ➤ N.A. down 0.2% YoY
- ➤ Europe down 21.6% YoY
- ➤ Emerging Mkts & AsiaPac down 18.9% YoY



2014



2015 Revenue by Product



Safe Harbor Statement

All numbers are consolidated. Except for statements in respect of historical matters, the statements contained in this release are "forward-looking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of D-Link Corporation to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements.

